Processes Reference Model for Interoperability in Learning Object Environments

Araceli Celina Justo López, Gabriel López Morteo, Brenda L. Flores-Rios Instituto de Ingeniería Universidad Autónoma de Baja California Mexicali, Baja California, México {araceli.justo, galopez, brenda.flores}@uabc.edu.mx

Abstract—In the e-learning there are efforts to use interoperable learning environments, nevertheless there are significant limitations that make it difficult to achieve. In this paper it is proposed a Process Reference Model for Interoperability in elearning that describes the activities that universities could follow to implement interoperable learning environments. The foundations of this research are the Mexican Standard for Interoperability between Learning Objects and the findings of interviews with Mexican Universities with experience in the learning technologies. A total of 106 activities were identified and described from different processes and approaches. We consider that this proposal could guide to the universities in implementing interoperable environments for e-learning.

Keywords- Interoperability, e-Learning, Learning Object, Learning Object Repository, Learning Environment, Process Reference Model Interoperability.

I. INTRODUCTION

The concept of e-learning had its origins in the XIX century from the offer of correspondence education to cover educational demands in areas of difficult coverage, while marketing didactic resources, this being the environment that promotes distance education [1]. The term e-learning is used as a synonym for distance education, Web-based education, computer-based education, virtual learning, distributed learning, online or mobile learning [2]. Currently e-learning is based on educational technology that is described as an intellectual pedagogical space where the object of study are media and Information Technology (IT) in terms of representation, diffusion and access to knowledge and culture in different educational contexts: distance education, formal education, non-formal education and higher education [3].

The educational offer in the distance modality in universities has grown because it is seen as an alternative to expand equity, coverage, democracy and justice in education, while it is an option of international cooperation, flexibility in educational systems and quality standards regulated by common standards [4]. In this sense, e-learning market has shown a rapid and significant growth in recent years, with an annual growth rate of 7.9% from 2012 to 2016, including Asia, Eastern Europe, Africa and Latin America with an above average growth of 17.3%, 16.9%, 15.2% and 14.2% respectively [5].

In Mexico, there are several initiatives from the public and private sectors to enhance the use of IT in support of Lorena Castro García Department of Chemical and Biochemical Engineering University of Iowa Iowa City, USA lorena-castrogarcia@uiowa.edu

education. One example is that the academic and scientific communities create research and working groups for the development of Learning Object (LO) for e-learning. However there are difficulties in implementing these initiatives, since it is possible to find within a university that its own teachers do not want to share the resources they develop, either because there are no guidelines for the recognition of authorship, or, if they exist, they need to be clarified with legal advice [6], there is no guide for the design of resources and they are forced to venture to develop them by the urgency of the school periods, hence limiting their quality; or other technical aspects that may be due to the platforms used to give access to LO, which includes, among other reasons, LO cannot be visualized, they are not legible or do not consider them adequate according to their educational planning. Also, the results of these initiatives are not accessible to all teachers and students in the country. For example, materials are available through the Internet on public access sites and when a user launches a search he finds a large volume of results from which to choose, where which it is not possible to distinguish between those that were developed according to quality standards and clear, specific and well-prepared educational objectives of those who do not meet these criteria.

Achieving the sharing of educational resources between different institutions becomes a complex situation, since various technical, organizational and cultural aspects are involved. In order to solve this problem, interoperability seeks to promote the ability of diverse and disparate organizations to interact following common objectives of mutual benefit, involving the exchange of data, information and knowledge, through business processes, between their respective systems of information and communication technologies [7]. To achieve interoperability in an educational environment, it is important to standardize the development and implementation processes of the entities that intervene in it [8], such as LO, Learning Object Repositories (LOR) and Learning Environments (LE). In this sense, a relevant contribution is the document called Mexican Standard for Interoperability between Learning Object Environments [9]. That document presents a Framework for Interoperability between Learning Object Environments (MRI-EOA) that describes 31 processes related to the development, search, retrieval and reuse of LO through LOR and LE [9]. However, these processes are described in a generic way, lacking a method for their implementation. Due to this, we have worked on the development of an extension for MRI-EOA. The objective of this article is to present the Process Reference Model for Interoperability in Learning Object Environments, which extends to the MRI-EOA. In this Model Processes entities are defined in greater detail such as activities, work products, roles, techniques [10] that are involved in order to comply with a desired interoperability grade and thus formalize the processes and propose good practices [11]; promoting he adoption of standards and specifications that allow the interoperability of systems in Mexican universities [9].

The present article is structured as follows: Section 2 presents a theoretical background related to the interoperability between Learning Object Environments, the processes defined in the MRI-EOA[9] and the software process entities selected for the implementation of the Process Reference Model. Subsequently, Section 3 presents the methodology. Section 4 describes the results achieved and the validation of the results through a case study. Finally, Section 5 describes the conclusions and future work.

II. BACKGROUND

A. Interoperability

Interoperability is the ability of software to exchange data with fidelity so that diverse organizations can interact freely generating mutual benefits from sharing their information and knowledge [12]. As related work on the implementation of interoperability we identify interoperability in large scale systems [13], the development of a framework for interoperability of European services [14] and interoperability under an approach in e-learning [15].

According to [16] some of the benefits of standardization in e-learning are: to establish learning strategies to reuse in various contents, to ensure interoperability between learning systems, to facilitate the scalability of the technologies used and to ensure cultural diversity. Also, some authors have characterized interoperability as technical, syntactic, semantic and organizational [17], and others relate it to educational and cultural approaches [15]. Table I presents the description of the characteristics and approaches mentioned by the authors [15, 17].

On the other hand, in [18] it is exposed the existence of the interoperability of processes as the capacity to align the processes of different institutions in order to exchange data and business processes in a transparent way.

Under the emphasis on the process and its management as the main justification for standardization initiatives, as well as efforts to measure the capacity of the process [18].

B. Software Process Management

Software processes are a set of coherent activities that lead to the creation of a software product [19]. The ISO/IEC standard TR 24774 describes that the minimum entities necessary to describe a software process are the title, purpose, activities and outputs [20]. Activities, such as software process entities, are performed by the roles that are responsible for the use of input resources or products and the generation and storage of output artifacts or products. In this way, in a project the roles establish, update, correct, verify and/or validate

TABLE I. DESCRIPTION OF INTEROPERABILITY CHARACTERISTICS

Interoperability Features and Approaches	Description
Technique	It focuses on the communication protocols and the infrastructure required for them to work [12].
Syntactic	It is related to the format of the exchanged data [12].
Semantics	It seeks to make the meaning of the information exchanged understandable by any other application [12].
Organizational	It refers to the effective communication that is given in organizations to transfer information [12].
Educational	It relates to how resources are used didactically [11].
Cultural	It addresses aspects of linguistic, cultural and social education in different contexts [11].

procedures, methods and work products according to the purpose of the process.

C. Processes and capacity reference models for interoperability

A Software Processes Reference Model describes which activities are recognized as the best and good practices that an organization must implement for software production [21]. On the other hand, a Process Capability Evaluation Model reflects how effective an organization is by managing the skills, training, and experience of staff in the organization [19]. They also support institutions in selecting strategies to improve their processes by determining their maturity and identifying findings in current processes [22]. With the purpose of obtaining a national and international panorama on Processes Reference Models and capacity for interoperability in a national and international context, some related work presented in Table II were identified in the literature.

The presented models help in the understanding of the characteristics and approaches of interoperability, since they are practical cases where they exemplify the different approaches of the interoperability. For example, in [29] a framework is presented to evaluate the results produced by the use of IT in federal institutions and the maturity with which they administer and apply IT for the performance of their functions. The joint review of these works facilitates the obtaining of an integrated idea on the application of interoperability in the different contexts mentioned and promoted the definition for the proposal for an e-learning context.

D. Mexican Standard for Interoperability between Learning Object Environments

The Mexican Standard for Interoperability among Learning Object Environments [9] presents the Framework for Interoperability between Learning Object Environments (MRI-EOA) that takes into account the practices (activities) of the Mexican universities: Autonomous University of Aguascalientes through its Learning Objects research group, the High Technology Center for Distance Education of the National Autonomous University of Mexico, the Virtual University System of the University of Guadalajara and the Direction for Continuing and Distance Education of The Autonomous University of the State of Mexico. Among these practices are the methodologies followed for the development of LO, roles involved in the development of LO, technologies used, schemes for LO labeling and packaging, characteristics of their LE and LOR, and standards and specifications used.

The MRI-EOA proposes 31 processes that must be implemented around LO, LE and LOR to achieve interoperability (Table III).

Each MRI-EOA process is generally described omitting the definition of work products, procedures and specific interinstitutional agreements that enable LO sharing [9]. In this sense, it is emphasized the need for a Processes Reference Model for interoperability between Learning Object Environments, thus providing a formal specification of the elements involved in each of the 31 processes.

TABLE II. MODELS OF MOST REPRESENTATIVE PROCESSES ABOUT CAPACITY FOR INTEROPERABILITY

Model	Characteristics
LISI, Levels of Information Systems Interoperability [23].	It evaluates technical aspects of interoperability, such as the connection between systems.
LCIM, Levels of Conceptual Interoperability Model [24].	Proposes conceptual levels for interoperability
GIMM, Maturity Model of Government Interoperability [15].	Evaluate processes at the government level.
MMIE, Maturity Model of Business Interoperability [26].	Evaluate processes in the business environment.
Interoperability and Open Data Framework (EIDA) of the Mexican government [27].	Work plan focused on defining platforms for interoperability in the social domain, health, housing, education, science and technology.
Model of Maturity and Capacity for Implementation of Electronic Government in Public Institutions in Chile [28].	It integrates the evaluation of the technological, organizational, operational and human capital capacities that are necessary to consider in the electronic government.
OIM, Maturity Model of Organizational Interoperability [25].	It presents criteria to evaluate organizational aspects of interoperability.
Large-scale systems [13].	It evaluates systems in different platforms taking into account the previous models.
Model of Value and Maturity of Digital Government in Mexico [29].	It provides a framework for assessing the maturity with which ICT resources are managed.

TABLE III. PROCESSES DEFINED FOR MRI-EOA

Id	Processe	es for in	teroperability
P1	Development of LO	P16 LO internal search	
P2	Labeling of LO	P17	Search by keywords
P3	Packaging of LO	P18	Search by metadata
P4	Aggregation of LO	P19	Retrieval of LO metadata
P5	Implementation of LOR	P20 Location of LO	
P6	Implementation of LE	P21	Arming courses
P7	Access to environments	P22	Deployment of LO
P8	Manual import of LO	P23	Use of LO
P9	LO storage	P24	Reuse of LO
P10	LO Registration	P25	LO application
P11	Metadata publishing	P26	Recovery of LO
P12	LO evaluation	P27	Communication with federated
			LOR
P13	LO publication	P28	Federated search for LO (
			To external environments)
P14	Communication between	P29	Federated search for LO(
	internal environments		From external environments)
P15	Search for OA in LOR	P30	Export of LO via environments
		P31	Import of LO via environments

III. METHODOLOGY

This work was realized under a qualitative perspective, taking into consideration the premises of the action-research method [30] with the objective of discovering in Mexican universities the experience in e-learning through structured interviews according to the MRI-EOA. The type of sampling used is accidental probabilistic, since the objective of the study is not to generalize results, but to understand the reality of 6 universities in validating the advantages, benefits and disadvantages of the proposed Process Reference Model. Therefore, the sample is represented by a group of subjects selected on the basis of being accessible or suitable [31]. Based on related work on process models, interoperability capacity models and government initiatives on interoperability in Mexico, Chile and the European Union; the following phases were defined: 1) define the Process Reference Model for Interoperability in Learning Object Environments considering the minimum elements defined by ISO/IEC TR 24774; 2) validate participatory and empirical the proposed Process Reference Model; and 3) update the activities of a pattern based on feedback from the participants.

IV. RESULTS

A. Process Reference Model for Interoperability in Learning Object Environments

For the formal definition of the Process Reference Model, which includes a process pattern for each of the 31 MRI-EOA processes, the entities and their relationship to each other were modeled. Fig. 1 shows the role entities and/or actors involved, activities, input resources, input and output work products. We used the metamodel for SPEM 2.0 software engineering processes. The modeling base in SPEM defines a set of work items that are classified as definitions or work products and the process roles performed by activities that are contained in packet diagrams [32].

According to [9], each process is associated to a category of processes for interoperability, which are processes for the implementation of LE, processes for the implementation of LOR, processes for the development of LO and common processes between LE and LOR, whereby the activities of Fig. 1 and 2 were represented with a packet diagram. Likewise, it is represented that LOR processes and LE processes require the realization of LO processes.

The structure of the Process Reference Model for interoperability was defined as: name and purpose of the process, roles and/or roles involved, input resources, input and output work products and activities to be performed. In Fig. 1 activities were classified as Technical Activities (TA), Syntactic Activities (SA), Semantic Activities (SMA), Organizational Activities (OA), Cultural Activities (CA) and Educational Activities (EA).

The nomenclature for naming interoperability processes is, P C n. Process name, where:

 $P = \{Interoperability processes\}$

 $C = \{OA, A, R, A R\}$

 $LO = \{LO \text{ processes}\}\$

- $E = \{LE \text{ processes}\}$
- $R = \{LOR \text{ processes}\}$
- $E_R = \{Common \text{ processes between } LE \text{ and } LOR\}$

$1 \le n \le 31$ processes

For example, from Fig. 3 E P 1. Implementation of LE is related to process 1 of the category of Learning Environments called LE Implementation.

Of the 31 processes, the following were identified as main processes E P I Implementation of LE, R P 2. Implementation of LOR and LO P 3. Development of LO, as there are other processes that, in order to be implemented, require one of these 3 processes to be implemented first.

20 of the 31 processes in the MRI-EOA are modeled, because they are the main processes that depend on them and

their relationship, and they have been detailed for the moment in their software processes entities after the validation done to the process pattern (Fig. 3, 4 and 5).

The case study protocol is based on a simple design proposed by [33]. Due to the strategy of validating the 46 activities of the process standard for interoperability [34], during March 2016, the criterion for selecting participants in the case study was that Mexican universities were recognized for their experience in the field of distance education.

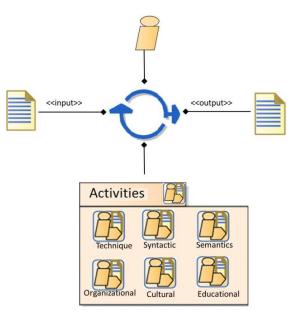


Fig. 1 Representation of the process pattern for interoperability

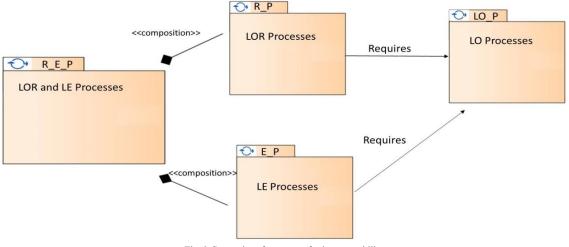
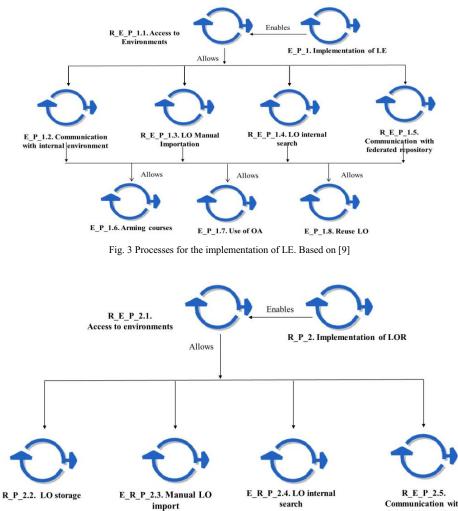


Fig. 2 Categories of processes for interoperability



R_E_P_2.5. Communication with federated repository

Fig. 4 Processes for the implementation of LOR. Based on [9]

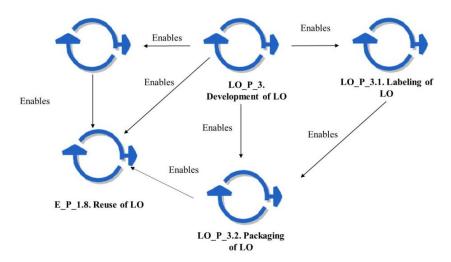


Fig. 5 Processes for the implementation of LO. Based on [9]

Table IV presents the characteristics of the 6 participating universities in the validation process. From the context of applying a questionnaire, two types of variants were considered: participatory and empirical. The participatory variable is due to the participants accessing a Web application that presented the 46 activities. They were asked to evaluate to which extent these activities are realized at their respective universities. It should be clarified that the participants have multiple roles as rector, coordinator, manager and teacher who represent a diverse experience in the various activities that have dominion and are responsible.

The activities were classified according to the LOR and LE processes and the LO processes. Their answers were found in the following scale of capacity: (0) Not performed, (1) Partially performed, (2) Performed, (3) Mostly performed and (4) Completely performed. They also gave a comment explaining their answer.

The empirical variable is reflected in how the information obtained in this validation was used to detail the software process elements of the processes pattern through the intervention of the participant to analyze the way in which the activities of the interoperability processes are executed according to the framework.

In the context of interoperability, a model includes advantages, definitions, analysis of key areas and interoperability parameters; defines and determines interoperability maturity levels and creates common methodologies and structures for interoperability of software systems [17]. Table V shows the capacity of each university to perform the activities evaluated. Considering the highest percentages, it is observed that in the UDG 28% of the activities are Performed (2), in the UAA 33% are Completely Performed (4), in the UAG 60% are Predominantly Performed (3), in Colima 36% are Predominantly Performed (3), in the UAEM 13 % are Partially Performed (1) and in the UABC 10% are Partially Performed (1). This expresses the measure to which each institution performs activities for the interoperability of the processes pattern, reflecting the profile of each institution in terms of its tendency to interoperate. For example, it is observed that the UAG performs 100% the activities of the processes pattern and Colima performs 98% in a capacity level Predominantly Performed, which could mean that its systems are highly interoperable, whereas in the case of UAA, UAEM and UABC where the porcentages of capacity for the activities No realized (0) is over 50% reflects that despite having implemented processes for distance education, these do not favor and are insufficient for the interoperability. In UDG its activities has a capacity Performed, which means that they has implemented processes for e-learning but need to formalized them, to achieve the interoperability. Based on the results of the evaluation, it was possible to define more activities in the pattern of processes that extend each one of the approaches of interoperability, with which it is likely to obtain results that reflect to a greater extent the reality of the universities and its interoperability capacity, so that by reviewing the information collected, 106 activities classified in the various MRI-EOA processes from a Technical, Semantic, Syntactic, Organizational, Cultural and Educational point of view were defined.

B. Example of Process Pattern Content for Interoperability Between Learning Object Environments

According to the evidence, the activities identified take into account aspects such as: 1) the analysis that could be realized by universities when deciding whether to develop LO, LOR and LE; 2) the planning processes that this entails; 3) the training processes of both teachers and technical personnel that should be executed; 4) the evaluation and monitoring recommended to ensure the quality of educational resources; 5) the communication agreements that must be made between the universities that wish to interoperate; and 6) IT that can be used, design and safety recommended for educational platforms, among others

TABLE IV. MEXICAN UNIVERSITIES PARTICIPATING IN THE EVALUATION OF ACTIVITIES RELATED TO INTEROPERABILITY

University	Role	Experience	
University of	Rector of the Virtual	Research and teaching	
Guadalajara.	University System	in distance education	
Virtual			
University			
System (UDG)			
Autonomous	In charge of the Section	Design of teaching and	
University of	of Design of Strategies	learning strategies.	
Aguascalientes	of Teaching and		
(UAA)	Learning of the General		
	Direction of Teaching of		
	Undergraduate in the department of		
	department of Educational Innovation		
Autonomous	Distance Learning	Diagnosis and	
University of	Coordinator	Evaluation of	
Guadalajara	Coordinator	Interoperable Open	
(UAG)		Institutional	
(0/10)		Repositories	
COLIMA	Full-Time Research	Research and teaching	
COLLINI	Professor	in distance education	
UAEM	Responsible for the	Research and teaching	
O' ILIVI	Area of Professional	in distance education	
	Studies	In albunee equeuton	
Autonomous	Head of the Open	Construction of online	
University of	Education Center (CÊA)	courses.	
Baja California			
(UABC)			

TABLE V. PERCENTAGE OF ANSWERS ISSUED BY EACH UNIVERSITY ON THE

University	Capacity				
	4	3	2	1	0
UDG	5%	5%	28%	24%	39%
UAA	33%	9%	2%	0%	56%
UAG	19%	60%	13%	8%	0%
COLIMA	24%	36%	33%	6%	2%
UAEM	5%	11%	6%	13%	65%
UABC	5%	2%	8%	10%	75%

Table VI shows, by way of example, the process pattern LO P 3 Learning Object Development, specifying as entities software processes roles, input and output resources, expected results, the activities AT for the configuration, security and access to the system, AO related to management, planning and improvement, AE they which have to do with the evaluation, monitoring and quality of the teaching and learning processes and AC they which refer to the preparation to the personnel involved in the implementation of learning environments, the beliefs and

Process Name	Development of Learning Objects	
Nomenclature	P_LO_3	
Acronyms	Learning Object (LO)	
Purpose	Analyze, design and develop digital elements that are	
	part of an LO.	
Input Resources	Author tools, LO storage space, satisfaction	
	assessments of LO use, documentation of other	
	practices for the development of LO.	
Expected results	LO, LO licensing procedures, promotion strategies,	
	institutional indicators, budget analysis, project	
	prototypes and training plan.	
Roles involved	Programmer, Pedagogical expert, Instructional	
	designer, Graphic designer Institutional authority.	
A 771 I I	Technical Activities (TA)	
	for the storage of the LO, either in own repository or in	
	iter. Space where LO will be housed.	
	g applications for the development of LO. Evaluate	
different authoring developed according	applications in the market that allow LO to be	
	Is that are needed to develop the digital elements that	
	LO, i.e software, videos, presentations, etc. Identify the	
	elop the digital elements that will be part of the LO, for	
example software, v		
example software, v	Organizational Activities (OA)	
AO1 Define and m	anage the budget necessary for the development of LO.	
	ses involved in the development of LO, both software,	
equipment and personnel.		
	n to develop LO. The team can be made up of a	
	are development expert, a multimedia designer.	
	defining strategies to organize the staff that participate	
	of OA. For example an announcement for the teachers	
	s dedicated to this activity.	
	Educational Activities. (EA)	
AE1. Validate LO	by experts before being published for use. It involves	
managing and estab	lishing communication relationships with experts who	
realized the evaluat	ion. It implies that staff developing the LO accept that	
their work undergo an evaluation, with the objective of monitor quality in		
LE. When seeking better results in the teaching and learning processes,		
ensure that education	nal materials are efficient.	
AE2. Develop LO that seek to support the teaching processes. When		
developing LO do this by implementing strategies that promote an agile		
and better quality teaching process.		
AE3. Develop LO that seek to support learning processes. When		
developing LO do this by implementing strategies that promote learning in		
students.		
	Cultural Activities (CA)	
AC1. Train the personnel involved in the department that promotes the		
development of educational materials, on licensing. Knowledge in the area		
of copyright can facilitate the registration process of LO.		
AC2. To take into consideration the practices developed in other		
universities for the development of LO to improve their own. Define		
communication mechanisms with other universities so that information can be obtained to muide their own development. It implies having initiative to		
be obtained to guide their own development. It implies having initiative to		

review for practices of other universities and share their own.

TABLE VI. P LO 3 DEVELOPMENT OF LEARNING OBJECTS

custom of the people involved in the process must possess. It is important to clarify that only 10 activities of the 106 are shown, because the objective of the article is to present the extensions made to the model and not its content

V. CONCLUSIONS AND FUTURE WORK

As a summary, under the emphasis on the process and its management as the main justification for the initiatives of standardization of interoperability processes, as well as the efforts to measure the capacity of the process [18], in this paper was defined a Processes Reference Model for Interoperability between LO Environments including the main entities software processes based on an e-learning Interoperability Framework (MRI-EOA). The Process Model provides the description of 106 activities in 31 processes for interoperability and their relationship between them in order to promote the adoption of standards and specifications that allow the interoperability of educational platforms. In this sense, from the MRI-EOA processes, the SPEM software process metamodel was used for the formal description. Activities were defined that extend each process, they describe from a Technical, Syntactic, Semantic, Organizational, Cultural and Educational approach the actions that could be realized in each process, based on the good practices that certain Mexican universities do. In order to define the activities of each process, a participatory and empirical validation of the process pattern and of the 46 activities that had been identified from a previous experiment was performed [34]. With the evidence gathered, it was possible to define a total of 106 activities, although it was not possible to define activities for each of the processes and for each approach of interoperability. It is expected that the definition of all activities will be finished in a subsequent study in which the sample of participating universities will be expanded to obtain other data that will help complement the activities of the process standard.

The specification of a Process Reference Model for the interoperability based in a processes pattern, such as the one presented here, will allow universities interested in interoperating the creation of validation mechanisms for their current processes through any of their capabilities: showing them their interoperability; serve as a guide in the adoption of processes for interoperability; define the level of interoperability they have; as well as the identification of the level of interoperability that can be achieved by performing the activities of the process pattern in accordance with their vocation, interests, goals and capabilities. This could be observed from the self-evaluation carried out by the six participating institutions, which answered the measure of their capacity to perform the activities of the pattern of processes proposed, and whose results reflected their trend towards interoperability, showing that Institutions recognized in Mexico due to their distance education programs perform the activities of the processes pattern, at a level of capacity according to their own possibilities. Being the MRI-EOA a Mexican initiative, the processes pattern was also defined as consulted Mexican universities with experience in e-learning. However, for being a Mexican initiative does not imply that it can only be applied in this context, since the processes it deals with and the activities it describes take into account aspects related to the operation of educational platforms, the establishment of collaboration agreements between universities, the development of LO, the use of international standards for interoperability; all these aspects are not exclusive to a nation, but an extension of the research will be necessary to evaluate its applicability in a Latin American and international context, investigating the level of priority of the approaches involved.

ACKNOWLEDGMENT

The first author thanks the Autonomous University of Baja California for the support provided for the realization of the project 105/1647.

References

[1] X. Barrientos Parra and G. Villaseñor Parra, "De la enseñanza a distancia al e-learning. Consonancias y disonancias," *Telos: Cuadernos de comunicación e innovación*, no. 67, pp. 76-79, April-June 2006.

[2] J. Moore, C. Dickson-Deaneb and K. Galyenb, "e-learning, online learning, and distance learning environments: Are they the same?," The Internet and Higher Education, no 14, pp. 129-135, 2011.

[3] M. Moreira, "Introducción a la tecnología educativa, manual electrónico," Universidad de la Laguna España, 2009. [Online]. Available: https://campusvirtual.ull.es/ocw/file.php/4/ebookte.pdf

[4] M. Chan, La virtualización de la educación superior en América Latina: entre tendencias y paradigma, Revista de Educación a Distancia, no. 48, pp. 1-32, January 2016.

[5] Docebo, "E-Learning Market Trends & Forecast 2014 - 2016 Report," March 2014. [Online]. Available: https://www.docebo.com/landing/contactform/elearning-market-trendsand-forecast-2014-2016-docebo-report.pdf

[6] J. Burgos, "Distribución de conocimiento y acceso libre a la información con recursos educativos abiertos," La educación revista digital, no. 143, pp.1-14, June 2010.

[7] J. Criado, M. Gascó, and C. Jiménez, Bases para una Estrategia Iberoamericana de Interoperabilidad. XII Conferencia Iberoamericana de Ministros de Administración Pública y Reforma del Estado, Buenos Aires, Argentina, July 2010. [Online]. Available: http://siare.clad.org/siare/innotend/gobelec/BasesEstrategiaIberoamericanaI nteroperabilidad.pdf

[8] C. López, A. Castro, I. Galina, F. Gamboa and J. Giménez, "Red de Repositorios Universitarios de Recursos Digitales," Propuesta de Proyecto de Investigación para el macroproyecto: Tecnologías para la Universidad de la Información y la Computación", 2006.

[9] L. Castro, G. López, R. Morales, J. Muñoz, J.P Contreras, J.J Contreras, C. Curlango and R. Villa, "Diagnostico de la capacidad para interoperar" en Norma Mexicana Para la Interoperabilidad entre Entornos para Objetos de Aprendizaje, Vol 2, Universidad Autónoma de Baja California, 2014.

[10] B. Flores-Ríos, F. Pino, J. Ibarra-Esquer, F. González-Navarro and O. Rodríguez Elias, Análisis de Flujos de Conocimiento en Proyectos de Mejora de Procesos Software bajo una perspectiva multi-enfoque, Revista Ibérica de Sistemas y Tecnologías de la Información, no. 14, pp. 51-66, Noviembre 2014.

[11] L. Carbajal and C. Márquez, "Método que apoye la formalización de la estimación de proyectos software en pequeñas organizaciones," Tesis de licenciatura, Universidad del Cauca, Colombia, 2013.

[12] Política Digital, "Recomendaciones de política pública: Desarrollo de la industria TI," Junio 2011. [Online]. Available: http://www.politicadigital.com.mx/?P=leernoticiaprint&Article=20931

[13] R. Rezaei, T. K. Chiew and S.P. Lee, "An interoperability model for ultra large scale systems," Advances in Engineering Software, no. 67, pp.

22-46, 2014.

[14] European Commission, "European Interoperability Framework (EIF) for European public services," December 2010. [Online]. Available: http://ec.europa.eu/isa/documents/isa_annex_ii_eif_en.pdf

[15] M. Fernandez, "Especificaciones y estándares en e-learning," Red digital: Revista de Tecnologías de la Información y Comunicación educativas, no. 6, pp. 1-32, March 2006.

[16] G. Totkov, T. Uzunov, R. Doneva and N. Kasakliev, "E-learning standardization bulgaria: Current status, issues and a possible solution", International Conference on Computer Systems and Technologies Comp-SysTech 2008.

[17] R. Rezaei, T.K. Chiew, S. P. Lee and Z.S. Aliee, "Interoperability evaluation models: A systematic review," Computers in Industry, vol. 65, no. 1, pp. 1-23, January 2014.

[18] J.-C. Derniame, A.B. Kaba, and B. Warboys, "The Software Process: Modelling and Technology", in *Software process: principles, methodology, and Technology*, Springer: Germany. 1999, pp. 1-12.

[19] I. Sommerville, *Ingeniería del Software*. Pearson Educación, S.A., Madrid, 2006. Séptima Edición.

[20] ISO/IEC, "Software and systems engineering-Life cycle management -Guidelines for process descrption," Reporte técnico, ISO/IEC TR 24774, 2010.

[21] H. Oktaba and M. Piattini, *Software Process Improvement for Small and Medium Enterprises: Techniques and Case Studies*, IGI Global, USA, 2008.

[22] M. Chrissis, M. Konrad and S. Shrum, CMMI (2da ED.) *Guia para la integración de procesos y la mejora de productos*, Addison-Wesley, 2009.

[23] DOD, "Levels of information systems interoperability (lisi)," Department of Defense, United States, pp. 1–139, 1998

[24] D. Sarantis, and Charalabidis and J. Psarras, "Towards standardising interoperability levels for information systems of public administrations," The Electronic Journal for E-commerce Tools & Applications (eJETA) Special Issue on Interoperability for Enterprises and Administrations Worldwide, vol. 2, 2008.

[25] A. Tolk and J. Mugira, "The levels of conceptual interoperability model", In: 2003 Fall Simluation Interoperability Workshop, USA, 2003.

[26] D. ATHENA, "Framework for the establishment and management methodology, version 1.0, ATHENA IP," Interoperability Research for Networked Enterprises Applications and Software, 2005.

[27] Comisión intersecretarial para el desarrollo del gobierno electrónico, "Esquema de interoperabilidad y de datos abiertos de la APF," 2014. [Online]. Available: http://www.gob.mx/cidge/acciones-yprogramas/interoperabilidad

[28] G. Valdés, "Modelo de madurez y capacidad de implementación de gobierno electrónico en instituciones públicas," Master Thesis, Universidad Técnica Federico Santa María (UTFSM), Valparaíso, Chile, 2001.

[29] Comisión intersecretarial para el desarrollo del gobierno electrónico, "Modelo de valor y madurez de gobierno digital," 2014. [Online]. Available: http://cidge.gob.mx/

[30] J. Rojas, Investigación-Acción-Participativa. [Online]. Available: http://tie.inspvirtual.mx/recursos/temas/etv/OAParticipacionSocialWeb/mat erial/La%20investigaci%C3%B3n%20acci%C3%B3n%20participativa.pdf

[31] J. McMillanm and S. Shumacher, *Investigación Educativa, Una Introducción Conceptural*. Pearson Educación, S.A., Madrid, 2005. Quinta Edición.

[32] Object Management Group, "Software & Systems Process Engineering Meta-Model Specification 2.0," April 2008. [Online]. Available: http://www.omg.org/spec/SPEM/2.0/

[33] F. Pino, F. García and M. Piattini, Revisión Sistemática de mejora de procesos software en micro, pequeñas y medianas empresas, Revista Española de Innovación, Calidad e Ingeniería del Software, vol. 2, no. 1, april, 2006, pp. 6-23

[34] A. Justo-López, G. López-Morteo and B. Flores-Ríos, "Patrón de Procesos para la Interoperabilidad entre Entornos de Objetos de Aprendizaje", presented at the Encuentro Nacional de Computación ENC, Ensenada, Baja California, México, 2015.